

**Re: Request for information**

Katherine Conway [kconway@bmcc.cuny.edu]

**Sent:** Monday, December 19, 2016 9:16 PM**To:** JUAN.DELACRUZZ

Juan, I wrote this 7 pm Friday evening and forgot to send - my apologies again - can't wait till semester is over!

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Sorry for the delay - still in the office if that gives you an idea of what the week has been like!

Talking points (based on my recollection)

Role of the UFS and role of the Chair specifically - to act as a liaison between the faculty on the campuses and the central administration. This is achieved via the sharing of information at UFS plenaries, as well as at UFS subcommittee meetings, meetings with Faculty Governance leaders and via email and the UFS blog. I represent you on the CUNY Board of Trustees, with voice but not vote.

Budget - CUNY's request is in Albany and the earliest we will learn of the Governor's intent will be January, at which point there will be some negotiation with the legislature. The City budget will be forthcoming a few months later. The request to NYC includes increased funding for the senior colleges because the amount provided by NYC has not changed in two decades; as well as support for a decrease in the teaching load (not the workload - the expectation is faculty would spend the time on students support, scholarship etc.). The UFS continues to press for increased transparency. The current environment, with the issuance of the Inspector General's report, has encouraged Central to rethink some procedures, including a request for reporting from the college's of how non tax levy funds are spent. The UFS would like to see an All Funds Budget presented at every college. An All Funds Budget includes non tax levy funds from Foundations, indirect cost money held the RF, college foundations, auxiliary enterprises and associations. Presidents should be encouraged to ask a faculty representative to sit on the college foundation board (the Auxiliary and Associations already have faculty reps). Note the University Manual of General Policy requires that President's consult with college P & B committees on budget and that the recommendations of those P & B committees be submitted along with the budget to Central annually.

The Research Foundation has been at the center of much of the recent press and the President of the RF presented information at the UFS plenary. As a follow up, the UFS will coordinate with the RF to present a workshop on how indirect costs are calculated (as they vary widely across campuses). Additionally the RF agreement with CUNY will be reviewed (and the UFS will name a faculty member to this group).

The COACHE survey indicated high levels of dissatisfaction across CUNY with support for faculty mentoring. I am working to gather information on mentoring across CUNY and will work with the Faculty Affairs Advisory Board to generate a list of best practices and then get those practices implemented across CUNY.

Online education is a key focus of the Master Plan and the UFS welcomes submissions to the UFS blog on topics related to online education. an ad hoc committee of college Presidents has been discussing issues related to online education, and a committee will be formed shortly to draft an RFP for vendors to provide services related to online courses and programs (not course content). The UFS will name a member to this group.

McKinsey is currently working to generate a diagnostic report on CUNY processes related to the one-third of the budget that is non instructional (areas such as procurement, IT, enrollment, facilities, human resources). The report is due to the Chancellor at the end of December. McKinsey has met with a couple of hundred employees and done a "deep dive" at QC and QBCC. I sit on a Stakeholder Advisory committee along with several provosts and others, that has met with McKinsey numerous times. The goal is to improve our administrative model, making our processes more efficient, better service, lower costs.

Search committees have been formed for Presidents of City and John Jay and for General Counsel.

If you have questions feel free to contact me either directly or through your governance leaders.

Dr. Katherine M. Conway  
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New York, NY 10007

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**From:** JUAN.DELACRUZ2 <JUAN.DELACRUZ2@lehman.cuny.edu>

**Sent:** Thursday, December 15, 2016 8:49 AM

**To:** Katherine Conway

**Subject:** RE: Request for information

Dear Kay,  
I hope this e-mail finds you well  
This is a friendly reminder for your notes of the GF meeting at Lehman  
Thanks!!

Juan J.

<http://www.lehman.edu/academics/economics-business/faculty-delacruz.php>

**From:** JUAN.DELACRUZ2  
**Sent:** Wednesday, December 07, 2016 9:02 AM  
**To:** Katherine Conway  
**Subject:** RE: Request for information

Thanks, Kay!

Juan J.  
<http://www.lehman.edu/academics/economics-business/faculty-delacruz.php>

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**From:** Katherine Conway [kconway@bmcc.cuny.edu]  
**Sent:** Tuesday, December 06, 2016 8:20 PM  
**To:** JUAN.DELACRUZ2  
**Cc:** ANNE.RICE; 1270MGR@FOLLETT.COM; ROBERT.FARRELL; VINCENT.PROHASKA  
**Subject:** Re: Request for information

I will write something for you this weekend.  
Kay

Sent from my iPhone

On Dec 6, 2016, at 5:19 PM, "JUAN.DELACRUZ2" <[JUAN.DELACRUZ2@lehman.cuny.edu](mailto:JUAN.DELACRUZ2@lehman.cuny.edu)> wrote:

Dear Colleagues,

I hope this e-mail finds you well.

We experienced technical difficulties with the recording device during the General Faculty meeting. I would like to request your assistance to write the minutes.

Would you be so kind to share any material that you presented during the meeting? A statement, power point or an abstract of your presentation would be very helpful.

I very much look forward to your response.

Juan J.  
<http://www.lehman.edu/academics/economics-business/faculty-delacruz.php>

